

MOSAIC CAPITAL CORPORATION



Condensed Interim Consolidated Financial Statements (unaudited) For the three months ended March 31, 2020 and 2019

"Growth through sustainable cash flow"

NOTICE OF NO AUDITORS' REVIEW OF INTERIM FINANCIAL STATEMENTS

The accompanying unaudited condensed interim consolidated financial statements of Mosaic Capital Corporation ("Mosaic" or the "Company") have been prepared by and are the responsibility of the Company's management. The Company's independent auditor has not performed a review of these financial statements.

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Mosaic Capital Corporation
Condensed Interim Consolidated Statements of Financial Position
(Unaudited) (in thousands of Canadian dollars)

As at	March 31, 2020	December 31, 2019
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 30,104	\$ 18,980
Trade, accrued and other receivables	75,530	81,532
Accrued contract revenue (note 4)	18,996	17,208
Inventories	11,471	10,481
Deposits, prepaid expenses and other	2,410	2,096
	138,511	130,297
Non-current assets:		
Investment in joint venture	2,156	2,203
Contingent accounts receivable (note 5)	1,320	1,645
Property, plant and equipment (note 6)	25,698	25,902
Leased assets (note 7)	19,007	19,982
Intangible assets (note 8)	44,892	46,803
Goodwill	71,417	71,417
Deferred income tax asset	8,215	7,094
TOTAL ASSETS	\$ 311,216	\$ 305,343
LIABILITIES AND EQUITY		
Liabilities		
Current liabilities:		
Operating loans (note 9)	\$ 1,853	\$ 1,507
Trade, accrued and other payables	53,108	52,632
Distributions payable	1,496	1,512
Deferred contract revenue (note 4)	5,187	4,471
Current portion of notes payable (note 10)	3,869	8,096
Current portion of lease obligations (note 11)	5,809	5,752
Redeemable non-controlling interest	19,846	-
	91,168	73,970
Non-current liabilities:		
Credit facility (note 9)	24,750	11,512
Notes payable (note 10)	3,525	5,198
Lease obligations (note 11)	14,524	15,267
Debentures	47,987	47,873
Convertible debentures	12,369	12,261
Common share purchase warrants (note 12)	11	3,180
Redeemable non-controlling interest	-	19,800
Non-controlling interest put options	10,469	10,223
Total liabilities	204,803	199,284
Equity		
Common shares	35,142	35,142
Preferred securities	82,395	82,395
Contributed surplus	2,759	2,562
Convertible debentures	864	859
Retained earnings:		
Cumulative earnings	60,680	57,894
Cumulative translation adjustment	124	157
Cumulative dividends/distributions	(117,292)	(114,680)
Total shareholders' equity	64,672	64,329
Non-controlling interests	41,741	41,730
TOTAL LIABILITIES AND EQUITY	\$ 311,216	\$ 305,343

Contingent liabilities (note 19)

Subsequent events (note 22)

See accompanying notes to the condensed interim consolidated financial statements.

Mosaic Capital Corporation

Condensed Interim Consolidated Statements of Income (Loss) and Comprehensive Income (Loss)

(Unaudited) (in thousands of Canadian dollars, except for per share amounts)

For the three months ended March 31,	2020	2019
REVENUE (note 13)	\$ 78,516	\$ 84,732
OPERATING EXPENSES	72,839	78,312
OPERATING INCOME BEFORE OTHER EXPENSES	5,677	6,420
EXPENSES		
Amortization of property, plant and equipment (note 6)	1,358	1,419
Amortization of leased assets (note 7)	1,629	1,441
Amortization of intangible assets (note 8)	1,911	3,087
Loss (gain) on disposal of equipment	17	(67)
Gain on early termination of lease obligations	(48)	(28)
Equity-based compensation	197	220
	5,064	6,072
Operating income	613	348
Net finance costs (note 14)	2,072	2,362
Foreign exchange (gain) loss	(1,384)	285
Share of joint venture (income) loss	(58)	18
Fair value adjustment (note 15)	(2,642)	2,220
Income (loss) from continuing operations before income taxes	2,625	(4,537)
Provision for income taxes:		
Current	64	83
Deferred reduction	(1,121)	(1,127)
	(1,057)	(1,044)
NET INCOME (LOSS) FROM CONTINUING OPERATIONS	3,682	(3,493)
Other comprehensive loss (income):		
Items that may be subsequently reclassified:		
Exchange differences on translating foreign operations	33	28
NET INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS) FROM CONTINUING OPERATIONS	\$ 3,649	\$ (3,521)
Earnings from discontinued operations (note 5)	-	429
NET INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS)	\$ 3,649	\$ (3,092)
Net income (loss) and comprehensive income (loss) attributable to:		
Common equity holders from continuing operations	\$ 1,257	\$ (5,213)
Common equity holders from discontinued operations	-	322
Preferred distributions from continuing operations	1,496	1,479
Non-controlling interests from continuing operations	896	213
Non-controlling interests from discontinued operations	-	107
	\$ 3,649	\$ (3,092)
Earnings (loss) per common share (note 16):		
Basic from continuing operations	\$ 0.12	\$ (0.49)
Basic from discontinued operations	-	0.03
Basic	\$ 0.12	\$ (0.46)
Diluted from continuing operations	\$ 0.07	\$ (0.49)
Diluted from discontinued operations	-	0.03
Diluted	\$ 0.07	\$ (0.46)

See accompanying notes to the condensed interim consolidated financial statements.

Mosaic Capital Corporation

Condensed Interim Consolidated Statements of Changes in Equity

(Unaudited) (in thousands of Canadian dollars)

	Common shares	Preferred securities	Contributed surplus	Convertible debentures	Cumulative earnings	Cumulative translation adjustment	Cumulative Dividends / Distributions	Total shareholders' equity	Non- controlling interest	Total Equity
Balance, January 1, 2019	\$ 34,955	\$ 82,395	\$ 2,205	\$ 838	\$ 57,407	\$ 239	\$ (104,184)	\$ 73,855	\$ 51,580	\$ 125,435
Distributions declared on preferred shares	-	-	-	-	-	-	(1,479)	(1,479)	-	(1,479)
Dividends declared on common shares	-	-	-	-	-	-	(1,115)	(1,115)	-	(1,115)
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	(1,802)	(1,802)
Equity-based compensation	-	-	220	-	-	-	-	220	-	220
Amortization of issue costs	-	-	-	5	-	-	-	5	-	5
Contribution from NCI	-	-	-	-	-	-	-	-	1,047	1,047
Net (loss) income and comprehensive (loss) income	-	-	-	-	(3,384)	(28)	-	(3,412)	320	(3,092)
Balance, March 31, 2019	\$ 34,955	\$ 82,395	\$ 2,425	\$ 843	\$ 54,023	\$ 211	\$ (106,778)	\$ 68,074	\$ 51,145	\$ 119,219
Balance, January 1, 2020	\$ 35,142	\$ 82,395	\$ 2,562	\$ 859	\$ 57,894	\$ 157	\$ (114,680)	\$ 64,329	\$ 41,730	\$ 106,059
Distributions declared on preferred shares	-	-	-	-	-	-	(1,496)	(1,496)	-	(1,496)
Dividends declared on common shares	-	-	-	-	-	-	(1,116)	(1,116)	-	(1,116)
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	(885)	(885)
Equity-based compensation	-	-	197	-	-	-	-	197	-	197
Amortization of issue costs	-	-	-	5	-	-	-	5	-	5
Net income (loss) and comprehensive income (loss)	-	-	-	-	2,786	(33)	-	2,753	896	3,649
Balance, March 31, 2020	\$ 35,142	\$ 82,395	\$ 2,759	\$ 864	\$ 60,680	\$ 124	\$ (117,292)	\$ 64,672	\$ 41,741	\$ 106,413

See accompanying notes to the condensed interim consolidated financial statements.

Mosaic Capital Corporation
Condensed Interim Consolidated Statements of Cash Flows
(Unaudited) (in thousands of Canadian dollars)

Three months ended March 31,	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income (loss)	\$ 3,682	\$ (3,493)
Adjustments for:		
Amortization of property, plant and equipment (note 6)	1,358	1,419
Amortization of leased assets (note 7)	1,629	1,441
Amortization of intangible assets (note 8)	1,911	3,087
Loss (gain) on sale of equipment	17	(67)
Gain on early termination of lease obligations	(48)	(28)
Equity-based compensation	197	220
Accretion expense (note 14)	226	299
Amortization of borrowing costs (note 14)	123	144
Foreign exchange (gain) loss	(1,384)	285
Share of joint venture (income) loss	(58)	18
Fair value adjustment (note 15)	(2,642)	2,220
Deferred income tax reduction	(1,121)	(1,127)
Cash provided before non-cash working capital	3,890	4,418
Net change in non-cash working capital (note 17)	5,104	2,398
Cash provided by continuing operations	8,994	6,816
Cash provided by discontinued operations	-	916
Net cash provided by operating activities	8,994	7,732
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment (note 6)	(1,098)	(543)
Proceeds on disposal of property, plant and equipment	102	134
Proceeds on disposal of assets held for sale	-	692
Distributions received from joint venture	105	-
Cash (used in) provided by continuing operations	(891)	283
Cash provided by discontinued operations	375	1
Net cash (used in) provided by investing activities	(516)	284
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from operating loans (note 9)	346	481
Proceeds from credit facility (note 9)	16,314	4,400
Repayment of credit facility (note 9)	(3,090)	(2,600)
Proceeds from notes payable (note 10)	869	170
Repayment of notes payable (note 10)	(6,836)	(2,941)
Proceeds on termination of leases	43	-
Payment of lease obligations (note 11)	(1,591)	(1,398)
Dividends paid to common shareholders	(1,116)	(1,115)
Distributions paid to preferred security holders	(1,512)	(1,512)
Distributions paid to non-controlling interests	(885)	(1,765)
Cash provided by (used by) continuing operations	2,542	(6,280)
Cash used by discontinued operations	-	(147)
Net cash provided by (used in) financing activities	2,542	(6,427)
Net change in cash and cash equivalents	11,020	1,589
Cash and cash equivalents, beginning of period	18,980	14,766
Effect of translation on foreign cash	104	(30)
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 30,104	\$ 16,325
Supplementary cash flow information		
Interest received	\$ 68	\$ 41
Interest paid	\$ 1,186	\$ 1,547
Income taxes paid	\$ 19	\$ 481

See accompanying notes to the condensed interim consolidated financial statements.

Mosaic Capital Corporation
Notes to the Condensed Interim Consolidated Financial Statements
For the Three months ended March 31, 2020 and 2019

(unaudited) (in thousands of Canadian dollars, except for per share amounts)

1. REPORTING ENTITY

Mosaic Capital Corporation ("**Mosaic**" or the "**Company**") was incorporated under the *Business Corporations Act* (Alberta) on February 11, 2011. The address of the Company's registered office is 400, 2424 – 4th Street SW Calgary, Alberta T2S 2T4. Mosaic is an investment company that owns a portfolio of established businesses. The Company continues to evaluate, acquire and invest in businesses across a range of industries and geographies.

Products and services are provided through the Company's subsidiaries structured under three business segments: Infrastructure, Diversified, and Energy.

The common shares and convertible debentures of Mosaic are listed on the TSX Venture Exchange (the "**Exchange**") and trade under the symbols "M" and "M.DB", respectively.

2. BASIS OF PREPARATION

(a) Statement of compliance

The condensed interim consolidated financial statements have been prepared in accordance with International Accounting Standards ("**IAS**") 34 "*Interim Financial Reporting*" as issued by the International Accounting Standards Board ("**IASB**"). The condensed interim consolidated financial statements have been prepared following the same accounting principles and application methods as those disclosed in the Company's annual audited consolidated financial statements for the year ended December 31, 2019. Because disclosures provided in these condensed interim consolidated financial statements do not conform in all respects with IFRS for annual financial statements, these condensed interim consolidated financial statements should be read in conjunction with the annual audited consolidated financial statements for the year ended December 31, 2019.

The condensed interim consolidated financial statements were approved and authorized for issue by the Board of Directors of the Company (the "**Board**") on May 6, 2020.

(b) Basis of consolidation

The condensed interim consolidated financial statements comprise the financial statements of the Company and its subsidiaries and controlled limited partnerships. Control is achieved when the Company is exposed to or has the rights to variable returns from its involvement with the investee and has the ability to affect those returns through its control over the investee.

The condensed interim consolidated financial statements of Mosaic include the following operating entities listed below. The ultimate holding entity of the entities listed is Mosaic.

	Ownership interest	
	March 31, 2020	December 31, 2019
Allied Cathodic Services L.P. (" Allied Cathodic ")	80%	80%
Bassi Construction L.P. (" Bassi ")	70%	70%
Cedar Infrastructure Products L.P. (" Cedar ")	75%	75%
Circle 5 Tool & Mold L.P. (" Circle 5 ")	75%	75%
First West Properties L.P. (" FWPLP ")	100%	100%
Industrial Scaffold Services L.P. (" Industrial Scaffold ")	81%	81%
Kendall's Supply Ltd. (" Kendall's Supply ")	89%	89%
Mackow Industries L.P. (" Mackow ")	80%	80%
Place-Crete Systems L.P. (" Place-Crete ")	69%	69%
Printing Unlimited L.P. (" Printing Unlimited ")	100%	100%
Remote Waste L.P. (" Remote Waste ")	95%	95%
Secon Holdings L.P. (" SECON ")	77%	77%

In addition, the Company has a 50% interest in First West Developments L.P. ("**FWDLP**"), a joint venture with Harbour Equity Capital Corp. ("**Harbour Equity**") for the development of the Parker Industrial Park near Regina, Saskatchewan.

Non-controlling interests ("**NCI**") represent equity interests in subsidiaries owned by former controlling interest parties. NCIs are measured at their fair value at the date of acquisition. The share of net assets of subsidiaries attributable to NCI is presented as a component of equity. Changes in the Company's ownership interest in its subsidiaries that do not result in a loss of control are accounted for as equity transactions.

Mosaic Capital Corporation
Notes to the Condensed Interim Consolidated Financial Statements
For the Three months ended March 31, 2020 and 2019

(unaudited) (in thousands of Canadian dollars, except for per share amounts)

2. BASIS OF PREPARATION (continued)

(c) Basis of measurement and impact of Pandemic

The condensed interim consolidated financial statements have been prepared on a going-concern basis, using the historical cost convention, except as otherwise noted.

The operations of the Company have been, and are expected to continue to be, negatively impacted, possibly materially, by the global COVID-19 pandemic (the "**Pandemic**") leading to significant future business uncertainties. These uncertainties include, but are not limited to, interruptions in operations caused by reductions in sales, customer's illiquidity impacting timing and ability to pay for goods and services rendered, the availability and health of the Company's workforce, and disruptions in supply chain for the Company, its customers and its vendors.

The Company has a history of generating positive operating cash flow, maintaining adequate working capital and available debt facilities to support liquidity requirements. As at March 31, 2020, the Company had cash of \$30,104 on hand, \$47,343 in positive working capital, \$25,250 available on its revolving credit facility (the "**Credit Facility**") and approximately \$18,000 available on its subsidiary-level operating credit facilities. In April 2020, the Company suspended its monthly dividend (fiscal 2019 dividends paid were \$4,495) to preserve cash on hand. Loans and borrowings were \$122,163, of which \$31,377 is due within 12 months.

As at March 31, 2020, the Company is in compliance with financial covenants contained within all of its loans and borrowings. However, the impact of Pandemic has created significant future business uncertainties making it not possible to estimate reasonably if the Company will remain in compliance with these financial covenants over the next 12 months. The Company is negotiating revised terms with its lenders so that it has the necessary headroom to operate through these uncertainties. There can be no assurances that the Company's lenders will agree to revising the terms of the loans and borrowings on a basis acceptable to the Company.

The ability of the Company to continue operations in the ordinary course of business, is dependent on, among other things, the duration of the Pandemic, the Company's operational performance during the Pandemic, terms of covenants and repayment obligations with its lenders, and the successful navigation of the Company through the challenges that have surfaced relating to the Pandemic. Management believes that the regular payment of liabilities will be met out of cash, operating cash flows and available credit facilities. If, for any reason, the Company is unable to discharge its obligations from these liquidity sources in the ordinary course of business, it could impact the Company's ability to realize assets at their recognized values at the amount stated in the condensed interim consolidated financial statements.

(d) Functional and presentation currency

The Canadian dollar is the Company's functional currency and as such, the condensed interim consolidated financial statements are presented in Canadian dollars.

(e) Use of estimates and judgments

The preparation of the condensed interim consolidated financial statements in accordance with IAS 34 requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the carrying amounts of assets, liabilities, revenues and expenses and disclosures of contingent assets and liabilities. Actual results may differ from these estimates and the differences could be material. Estimates, judgments and assumptions are reviewed on a continuous basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods.

Mosaic Capital Corporation
Notes to the Condensed Interim Consolidated Financial Statements
For the Three months ended March 31, 2020 and 2019
(unaudited) (in thousands of Canadian dollars, except for per share amounts)

3. DETERMINATION OF FAIR VALUES

A number of the Company's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

Financial instruments measured at fair value on the statement of financial position require classification into one of the following levels of the fair value hierarchy:

- Level 1: Valuations based on quoted prices in active markets for identical assets or liabilities;
- Level 2: Valuations based on observable inputs other than quoted active market prices; and
- Level 3: Valuations based on significant inputs that are not derived from observable market data, such as discounted cash flow methods.

The fair value hierarchy level at which a fair value measurement is categorized is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety.

(a) Trade, accrued and other receivables and accrued contract revenue

The fair value of trade, accrued and other receivables and accrued contract revenue is estimated as the present value of future cash flows, discounted at the market rate of interest as the reporting date. This fair value is determined for disclosure purposes. The fair value approximates the carrying value due to the short term maturity.

(b) Trade, accrued and other payables

The fair value of trade, accrued and other payables is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date. The fair value is determined for disclosure purposes. The fair value approximates the carrying value due to the short term maturity.

(c) Share-based compensation transactions

The fair value of share options is measured using the Black-Scholes pricing model. Measurement inputs include the share price on the measurement date, the exercise price of the instrument, the expected volatility (based on weighted average historic volatility adjusted for changes expected due to publicly available information), the weighted average expected life of the instruments adjusted for forfeitures (based on historical experience and general holder behavior), the expected dividends and the risk-free interest rate (based on government bonds). Services and non-market performance conditions are not taken into account in determining fair value.

(d) Contingent accounts receivable and consideration

The fair value of contingent consideration is estimated using the income approach which is the estimated present value of future cash flows, discounted at the market rate of interest at the reporting date.

Mosaic Capital Corporation
Notes to the Condensed Interim Consolidated Financial Statements
For the Three months ended March 31, 2020 and 2019

(unaudited) (in thousands of Canadian dollars, except for per share amounts)

3. DETERMINATION OF FAIR VALUES (continued)

(e) Other non-derivative financial liabilities

The fair value of other non-derivative financial liabilities is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date. For finance leases the market rate of interest is determined by reference to similar lease arrangements. The following table compares the face value of the financial assets and financial liabilities to its corresponding fair amount as presented in the consolidated statement of financial position.

As at March 31, 2020	Face value	Fair value		
		Level 1	Level 2	Level 3
Other financial assets				
Contingent accounts receivable	\$ 1,500	\$ -	\$ 1,320	\$ -
Total financial assets	\$ 1,500	\$ -	\$ 1,320	\$ -
Financial liabilities				
Common share purchase warrants	20,555	-	-	11
Non-controlling interests put option	12,333	-	-	10,469
Total financial liabilities	\$ 32,888	\$ -	\$ -	\$ 10,480

As at December 31, 2019	Face value	Fair value		
		Level 1	Level 2	Level 3
Other financial assets				
Contingent accounts receivable	\$ 1,875	\$ -	\$ 1,645	\$ -
Total financial assets	\$ 1,875	\$ -	\$ 1,645	\$ -
Financial liabilities				
Common share purchase warrants	20,555	-	-	3,180
Non-controlling interests put option	12,333	-	-	10,223
Total financial liabilities	\$ 32,888	\$ -	\$ -	\$ 13,403

For level 3 financial liabilities as at March 31, 2020, a 1.0% change in the interest rate used would change the total financial liabilities by approximately \$100 (December 31, 2019 - \$195).

4. CONTRACT BALANCES

The following table provides information about receivables, contract assets and contract liabilities from contracts with customers:

As at	March 31, 2020	December 31, 2019
Accrued contract revenue	\$ 18,996	\$ 17,208
Deferred contract revenue	\$ 5,187	\$ 4,471

Contract assets are comprised of accrued contract revenue primarily related to the Company's rights to consideration for work completed but not billed at the reporting date on customer contracts. Contract assets are transferred to receivables when the rights to receipt are unconditional and may be affected by the timing of the monthly billing cycles. Contract liabilities are composed of amounts received in advance of contractual obligations performed and are reported as deferred contract revenue.

Mosaic Capital Corporation
Notes to the Condensed Interim Consolidated Financial Statements
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(unaudited) (in thousands of Canadian dollars, except for per share amounts)

4. CONTRACT BALANCES (continued)

Significant changes in the contract assets and liabilities balances during the period are as follows:

		Accrued contract revenue		Deferred contract revenue
Balance at December 31, 2019	\$	17,208	\$	4,471
Progress on projects		1,205		(1,513)
Contracts completed		(4,425)		(1,312)
New contracts entered		4,342		3,317
Foreign exchange adjustment		666		224
Balance at March 31, 2020	\$	18,996	\$	5,187

The following table includes revenue expected to be recognized in the future related to performance obligations that are unsatisfied or partially satisfied at the reporting date.

	Next 12 months	2021	2022	2023	Total
Construction related services	\$ 128,802	\$ 42,326	\$ 13,177	\$ -	\$ 184,305

All consideration from contracts with customers is included in the amounts presented above.

5. DISCONTINUED OPERATIONS

On November 1, 2019, Mosaic sold its ownership interest in Ambassador Mechanical LP ("**Ambassador**") to an unrelated third party for gross proceeds of \$14,802. Included in the gross proceeds is \$1,645 of contingent accounts receivable requiring Ambassador to meet certain working capital criteria 60 days, 1 year and 18 months post-transaction. The Company recognized an after-tax gain of \$6,713 on this disposition as follows:

Proceeds	\$	14,802
Closing costs		118
Net cash consideration		14,684
Working capital		3,295
Property, plant & equipment		689
Leased assets		673
Intangible assets		2,285
Goodwill		5,432
Lease obligations		(804)
Deferred taxes		(1,151)
Non-controlling interest		(2,448)
Net assets disposed		7,971
After-tax gain on sale	\$	6,713

Mosaic Capital Corporation
Notes to the Condensed Interim Consolidated Financial Statements
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(unaudited) (in thousands of Canadian dollars, except for per share amounts)

5. DISCONTINUED OPERATIONS (continued)

Ambassador was included in the Infrastructure business segment. Comparative period balances of the consolidated statements of income and comprehensive income and cash flows have been restated. The following table provides the operating results of the discontinued operations:

For the three months ended March 31,	2020		2019
Revenue	\$	-	\$ 11,381
Operating expenses		-	10,582
Operating income before amortization		-	799
Expenses:			
Amortization of property, plant & equipment		-	49
Amortization of leased assets		-	88
Amortization of intangible assets		-	195
Loss on disposal of equipment		-	1
Operating income		-	466
Net finance costs		-	12
Income before income taxes		-	454
Deferred income tax		-	25
Net income	\$	-	\$ 429

6. PROPERTY, PLANT AND EQUIPMENT

	Buildings	Computer equipment	Furniture & fixtures	Equipment	Motor vehicles	Leasehold improvements	Total
Cost							
Balance at January 1, 2019	\$ 1,978	\$ 1,201	\$ 935	\$ 37,126	\$ 8,516	\$ 1,484	\$ 51,240
Additions	-	108	135	3,826	781	42	4,892
Disposals	-	(113)	(19)	(1,350)	(448)	-	(1,930)
Disposal of subsidiary	-	(145)	(209)	(1,039)	(102)	(625)	(2,120)
Transfer of ownership	-	-	-	1,256	-	-	1,256
Foreign exchange adjustment	-	(1)	(9)	(296)	(33)	(12)	(351)
Balance at December 31, 2019	\$ 1,978	\$ 1,050	\$ 833	\$ 39,523	\$ 8,714	\$ 889	\$ 52,987
Additions	-	18	11	697	331	41	1,098
Disposals	-	(42)	(24)	(24)	(198)	-	(288)
Foreign exchange adjustment	-	3	3	254	14	24	298
Balance at March 31, 2020	\$ 1,978	\$ 1,029	\$ 823	\$ 40,450	\$ 8,861	\$ 954	\$ 54,095
Accumulated amortization							
Balance at January 1, 2019	\$ 133	\$ 714	\$ 396	\$ 16,133	\$ 4,511	\$ 612	\$ 22,499
Amortization	66	145	110	4,338	1,207	225	6,091
Disposals	-	(102)	(7)	(781)	(331)	-	(1,221)
Disposal of subsidiary	-	(105)	(151)	(637)	(92)	(448)	(1,433)
Transfer of ownership	-	-	-	1,256	-	-	1,256
Foreign exchange adjustment	-	(1)	(2)	(88)	(14)	(2)	(107)
Balance at December 31, 2019	\$ 199	\$ 651	\$ 346	\$ 20,221	\$ 5,281	\$ 387	\$ 27,085
Amortization	16	30	23	1,001	257	31	1,358
Disposals	-	(28)	(9)	(16)	(116)	-	(169)
Foreign exchange adjustment	-	1	1	108	7	6	123
Balance at March 31, 2020	\$ 215	\$ 654	\$ 361	\$ 21,314	\$ 5,429	\$ 424	\$ 28,397
Carrying value							
At December 31, 2019	\$ 1,779	\$ 399	\$ 487	\$ 19,302	\$ 3,433	\$ 502	\$ 25,902
At March 31, 2020	\$ 1,763	\$ 375	\$ 462	\$ 19,136	\$ 3,432	\$ 530	\$ 25,698

Mosaic Capital Corporation
Notes to the Condensed Interim Consolidated Financial Statements
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(unaudited) (in thousands of Canadian dollars, except for per share amounts)

7. LEASED ASSETS

	Buildings	Computer equipment	Furniture & fixtures	Equipment	Motor vehicles	Total
Cost						
Balance at January 1, 2019	\$ 19,593	\$ 212	\$ 59	\$ 8,440	\$ 4,861	\$ 33,165
Additions	4,505	83	21	1,338	2,288	8,235
Disposals	(44)	-	(12)	(916)	(1,674)	(2,646)
Disposal of subsidiary	(1,184)	-	(23)	-	(977)	(2,184)
Transfer of ownership	-	-	-	(1,256)	-	(1,256)
Foreign exchange adjustment	(44)	-	-	(45)	(40)	(129)
Balance at December 31, 2019	22,826	295	45	7,561	4,458	35,185
Additions	159	-	11	176	280	626
Disposals	(315)	-	-	(266)	(502)	(1,083)
Foreign exchange adjustment	133	-	-	63	62	258
Balance at March 31, 2020	\$ 22,803	\$ 295	\$ 56	\$ 7,534	\$ 4,298	\$ 34,989
Accumulated amortization						
Balance at January 1, 2019	\$ 7,610	\$ 158	\$ 31	\$ 3,898	\$ 2,387	\$ 14,084
Amortization	2,899	39	16	1,738	1,429	6,121
Disposals	(356)	-	(12)	(629)	(1,179)	(2,176)
Disposal of subsidiary	(818)	-	(13)	-	(680)	(1,511)
Transfer of ownership	-	-	-	(1,256)	-	(1,256)
Foreign exchange adjustment	(22)	-	-	(19)	(18)	(59)
Balance at December 31, 2019	9,313	197	22	3,732	1,939	15,203
Amortization	767	15	3	500	344	1,629
Disposals	(280)	-	-	(222)	(491)	(993)
Foreign exchange adjustment	81	-	-	29	30	140
Balance at March 31, 2020	\$ 9,881	\$ 212	\$ 25	\$ 4,039	\$ 1,822	\$ 15,979
Carrying value						
At December 31, 2019	\$ 13,513	\$ 98	\$ 23	\$ 3,829	\$ 2,519	\$ 19,982
At March 31, 2020	\$ 12,922	\$ 83	\$ 31	\$ 3,495	\$ 2,476	\$ 19,007

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8. INTANGIBLE ASSETS

	Trade name	Customer relationships	Non-compete & employment agreements	Other	Total
Cost					
Balance at January 1, 2019	\$ 12,159	\$ 75,322	\$ 6,837	\$ 490	\$ 94,808
Fully amortized assets derecognized	-	(12,981)	(5,537)	(483)	(19,001)
Disposal of subsidiary	(595)	(5,200)	-	-	(5,795)
Foreign exchange adjustment	-	-	-	(7)	(7)
Balance at December 31, 2019	11,564	57,141	1,300	-	70,005
Balance at March 31, 2020	\$ 11,564	\$ 57,141	\$ 1,300	\$ -	\$ 70,005
Carrying value					
Balance at January 1, 2019	\$ -	\$ 28,164	\$ 4,851	\$ 446	\$ 33,461
Amortization	-	10,629	1,586	47	12,262
Fully amortized assets derecognized	-	(12,981)	(5,537)	(483)	(19,001)
Disposal of subsidiary	-	(3,510)	-	-	(3,510)
Foreign exchange adjustment	-	-	-	(10)	(10)
Balance at December 31, 2019	-	22,302	900	-	23,202
Amortization	-	1,836	75	-	1,911
Balance at March 31, 2020	\$ -	\$ 24,138	\$ 975	\$ -	\$ 25,113
At December 31, 2019	\$ 11,564	\$ 34,839	\$ 400	\$ -	\$ 46,803
At March 31, 2020	\$ 11,564	\$ 33,003	\$ 325	\$ -	\$ 44,892

9. CREDIT FACILITY AND OPERATING LINES

(a) Credit facility

Mosaic has a \$50,000 revolving Credit Facility agreement with a Canadian financial institution, bearing interest at rates ranging from prime plus 0.50% - 1.50%. with maturity of May 31, 2022.

The Credit Facility is secured by general security agreements granted by Mosaic and certain of its subsidiaries together with an assignment of securities that Mosaic holds in certain subsidiaries as well as guarantees granted by certain of Mosaic's subsidiaries.

The Credit Facility contains quarterly financial covenants that Mosaic will not at any time, without prior written consent, breach the following restrictions:

- (i) Total Debt to Gross EBITDA not to exceed 3.00 : 1.00;
- (ii) Net Funded Debt to EBITDA not to exceed 3.00 : 1.00; and
- (iii) Debt Service Coverage ratio to be not less than 1.50 : 1.00

As at March 31, 2020, Mosaic was in compliance with these covenants.

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9. CREDIT FACILITY AND OPERATING LINES (continued)

(b) Operating loans

The following operating loan facilities are available to subsidiaries of the Company to finance ongoing operations as follows:

Facility type	Gross Availability	Restrictions to availability	Security	Balance outstanding	
				March 31, 2020	December 31, 2019
Bassi	NA ⁽⁶⁾	75% of AR	GSA & AA	\$ -	\$ -
Cedar	\$ 1,800	75% of AR	GSA	-	-
Circle 5	6,000	AR & Inv	GSA	1,728	1,507
Industrial Scaffold	3,000 ⁽⁷⁾	75% of AR	GSA & AA	23	-
Mackow	3,000	AR & Inv	GSA	-	-
Place-Crete	4,000	75% of AR	GSA	-	-
SECON	8,300	75% of AR	GSA & AA	102	-
SECON	4,000	CAPEX	GSA & AA	-	-
Total	\$ 30,100			\$ 1,853	\$ 1,507

(1) "AR" – eligible trade accounts receivable;

(2) "Inv" – inventories;

(3) "CAPEX" – capital expenditures;

(4) "AA" – assignment of all assets;

(5) "GSA" – general security agreement;

(6) At March 31, 2020, no amount was available as the Tangible Net Worth of Bassi was below the minimum threshold. The facility has a limit of \$2,000 from Feb – June and \$3,000 from July to January each year; and

(7) Expands from \$3,000 to \$7,500 for May 1 to December 31 each year

10. NOTES PAYABLE

Notes payable include building mortgages, equipment loans, term loans, leasehold improvement loans and notes payable to holders of non-controlling interests. Details of these notes payable are as follows:

Facility type	Term	Interest	Security	Balance Outstanding		
				March 31, 2020	December 31, 2019	
Cedar	VTB note	Apr 2020	5.0%	Cedar GSA	\$ -	\$ 4,333
Industrial Scaffold	Promissory note	Jan 2021	5.0%	NA	2,074	4,147
Place-Crete	Promissory note	Jan 2020	5.0%	Place-Crete GSA	-	46
Printing Unlimited	Term loan	Oct 2020	P + 0.75%	Mortgage	548	551
SECON	Term loan	5 years	3.2%	Mortgage	619	629
All subsidiaries	Equipment and leasehold	< 5 years	< P + 0.5%	GSA & FC	4,225	3,722
All subsidiaries	Unamortized discount				(72)	(134)
Total notes payable					7,394	13,294
Current portion					(3,869)	(8,096)
Non-current portion					\$ 3,525	\$ 5,198

(1) "P" – Bank of Canada prime rate;

(2) "VTB" – vendor take back;

(3) "GSA" – general security agreement;

(4) "MG" – Mosaic guarantee; and

(5) "FC" – first charge on specific assets.

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10. NOTES PAYABLE (continued)

Payments of principal amounts owing are scheduled as follows:

	Principal repayments	
April 2020 – March 2021	\$	3,941
April 2021 – March 2022		1,153
April 2022 – March 2023		1,421
April 2023 – March 2024		687
April 2024 and after		264
Less: unamortized discount		(72)
	\$	7,394

11. LEASE OBLIGATIONS

The following table represents the amounts included in operating expenses in the statement of income and comprehensive income related to lease obligations:

For the three months ended March 31,	2020		2019	
Short term leases	\$	1,490	\$	1,547
Low value leases	\$	53	\$	74

Details of lease obligations are as follows:

As at	March 31, 2020		December 31, 2019	
Building leases	\$	13,931	\$	14,435
Computer hardware leases		85		100
Furniture & fixtures leases		31		24
Production & rental equipment leases		3,667		3,787
Vehicle leases		2,619		2,673
Total leases		20,333		21,019
Current portion		(5,809)		(5,752)
Non-current portion	\$	14,524	\$	15,267

Payments of principal amounts owing are scheduled as follows:

	Principal repayments	
April 2020 – March 2021	\$	5,809
April 2021 – March 2022		4,703
April 2022 – March 2023		2,758
April 2023 – March 2024		2,165
2024 and after		4,898
	\$	20,333

12. COMMON SHARE PURCHASE WARRANTS

Mosaic has common share purchase warrants (the "Warrants") entitling the holder to acquire up to 17,026,106 common shares of Mosaic at a price of \$8.81 (eight point eighty-one) per common share until January 26, 2024. The holder has the option to exercise the Warrants on a cashless basis whereby they can elect to be issued a number of common shares calculated as the number of Warrants multiplied by the common share market value at time of exercise minus the Warrant strike price (\$8.81 per Warrant), divided by the common share market value at time of exercise. As such, the Warrants were deemed as a derivative liability and are measured at fair value with changes in fair value recognized through the consolidated statements of income and comprehensive income at each reporting period. A change in the inputs utilized to calculate the fair value such as the Company's share price, volatility, remaining life, common share liquidity, dilution impact and interest rate may have a material impact on the consolidated statements of income and comprehensive income at each reporting period.

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12. COMMON SHARE PURCHASE WARRANTS (continued)

On January 27, 2017, the Warrants were valued using the residual value methodology as they were issued as part of an aggregate \$150,000 offering (the "Offering") which included the Debentures and 6% Preferred Securities. Under the residual value methodology, the Debentures and 6.0% Preferred Securities were valued first, as their valuation inputs were more readily observable. Accordingly, the Warrants were valued as the residual amount of \$20,555, calculated as the total proceeds of the Offering minus the fair value of the Debentures and the Preferred Securities.

In determining the fair value of the Warrants as at March 31, 2020, the Company used an option pricing model with the following assumptions: weighted average volatility rate of 30%; risk-free interest rate of 2.00%; liquidity discount of 20%; and expected life of 3.75 years. The liquidity discount involves significant management judgment and is an unobservable input which is categorized within Level 3 of the fair value hierarchy.

The carrying value of the common share purchase warrants is as follows:

As at	March 31, 2020	December 31, 2019
Principal amount	\$ 20,555	\$ 20,555
Unamortized discount	(20,544)	(17,375)
	\$ 11	\$ 3,180

13. REVENUE

For the three months ended March 31, 2020	Infra- structure	Diversified	Energy	Total
Type of revenue				
Product sales	\$ 2,390	\$ 9,831	\$ 401	\$ 12,622
Services (including equipment rental)	6,672	12,378	2,480	21,530
Construction services	38,906	5,458	-	44,364
	\$ 47,968	\$ 27,667	\$ 2,881	\$ 78,516
Timing of revenue recognition				
At a point in time	\$ 2,390	\$ 15,289	\$ 2,881	\$ 20,560
Over a period of time	45,578	12,378	-	57,956
	\$ 47,968	\$ 27,667	\$ 2,881	\$ 78,516
For the three months ended March 31, 2019				
Type of revenue				
Product sales	\$ 1,605	\$ 11,885	\$ 266	\$ 13,756
Services (including equipment rental)	7019	8,990	3,437	19,446
Construction services	46,716	4,814	-	51,530
	\$ 55,340	\$ 25,689	\$ 3,703	\$ 84,732
Timing of revenue recognition				
At a point in time	\$ 1,605	\$ 16,699	\$ 3,703	\$ 22,007
Over a period of time	53,735	8,990	-	62,725
	\$ 55,340	\$ 25,689	\$ 3,703	\$ 84,732

14. NET FINANCE COSTS

For the three months ended March 31,	2020	2019
Interest:		
Expense related to other debt instruments	\$ 1,533	\$ 1,702
Expense related to lease obligations	258	253
Income on cash and cash equivalents	(68)	(36)
Accretion expense	226	299
Amortization of borrowing costs	123	144
	\$ 2,072	\$ 2,362

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15. FAIR VALUE ADJUSTMENT

For the three months ended March 31,	2020	2019
Common share purchase warrants	\$ (3,170)	\$ 2,602
Non-controlling interest put options	246	221
Contingent accounts receivable	(50)	-
Risk management contracts	332	(603)
	\$ (2,642)	\$ 2,220

16. EARNINGS PER SHARE

Earnings (loss) per share is calculated as follows:

For the three months ended March 31,	2020	2019
Net income (loss) for common equity holders from continuing operations – Basic	\$ 1,257	\$ (5,213)
Net income for common equity holders from discontinued operations – Basic	-	322
Effect of dilutive securities	167	-
Net income (loss) for common shareholders – Diluted	\$ 1,424	\$ (4,891)
Weighted average number of common shares – Basic	10,621,420	10,608,058
Weighted average number of common shares – Diluted	12,079,628	10,608,058
Basic EPS from continuing operations	\$ 0.12	\$ (0.49)
Basic EPS from discontinued operations	-	0.03
Basic EPS	\$ 0.12	\$ (0.46)
Diluted EPS from continuing operations	\$ 0.07	\$ (0.49)
Diluted EPS from discontinued operations	-	0.03
Diluted EPS	\$ 0.07	\$ (0.46)

For the three months ended March 31, 2020, the Company excluded 590,824 stock options and 17,026,106 warrants, as their inclusion would be anti-dilutive (2019 – 724,462 stock options, 13,124 convertible debentures and 17,026,106 warrants).

17. SUPPLEMENTAL CASH FLOW INFORMATION

Changes in non-cash operating working capital:

For the three months ended March 31,	2020	2019
Trade, accrued and other receivables	\$ 7,230	\$ 9,266
Accrued contract revenue	(1,788)	(4,237)
Inventories	(1,070)	690
Deposits and prepaid expenses	(341)	(505)
Trade, accrued and other payables	357	(4,264)
Deferred contract revenue	716	1,448
	\$ 5,104	\$ 2,398

18. COMPENSATION

The aggregate consolidated payroll expense of employees, offices and directors is as follows:

For the three months ended March 31,	2020	2019
Personnel and personnel related expenses	\$ 31,871	\$ 27,892
Equity-based compensation	197	220
	\$ 32,068	\$ 28,112

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19. CONTINGENT LIABILITIES

Certain subsidiaries of Mosaic are contingently liable for contractor obligations relating to performance and completion of construction contracts. These may include contingent liabilities for subcontractors failing to meet their contractual performance obligations. As part of normal ongoing operations, it is possible that Mosaic and its subsidiaries could become involved in litigation and claims from time to time. Management is not presently aware of any litigation or claims where likelihood and quantum of liability can be reasonably estimated and which would materially affect the financial position or financial performance of Mosaic. In addition, Mosaic or its subsidiaries may provide indemnifications, in the normal course of business, that are often standard contractual terms to counterparties in certain transactions, such as purchase and sale agreements or service contracts. The terms of these indemnifications will vary based upon the contract, the nature of which prevents Mosaic from making a reasonable estimate of the maximum potential amounts that may be required to be paid.

20. FINANCIAL INSTRUMENTS

The Company is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Company's risk exposure and concentration.

(a) Fair value

Due to the short-term nature of: cash and cash equivalents; trade, accrued, and other receivables; trade, accrued, and other payables and distributions payable; the Company has determined that the carrying amounts approximate fair value. The carrying amounts of operating loan, credit facility, lease obligations and notes payable also approximate fair value as they were entered recently and interest rates have not changed materially during the period.

(b) Liquidity risk

Liquidity risk is the risk that the Company will incur difficulties in meeting its financial obligations as they come due. The table below summarizes the future undiscounted contractual cash flow requirements as at March 31, 2020 for its financial liabilities:

	Carrying amount	Contractual cash flow	Less than 12 months	1 – 2 years	2 -3 years	Thereafter
Operating loans	\$ 1,853	\$ 1,946	\$ 1,946	\$ -	\$ -	\$ -
Trade, accrued, and other payables	53,108	53,108	53,108	-	-	-
Distributions payable	1,496	1,496	1,496	-	-	-
Credit facility	24,750	27,720	990	990	25,740	-
Notes payable	7,394	9,258	4,134	1,282	1,465	2,377
Lease obligations	20,333	23,108	6,650	5,272	3,143	8,043
Debentures	47,987	59,562	2,500	2,500	2,500	52,062
Convertible debentures	12,369	1,382	463	919	-	-
Common share purchase warrants	11	-	-	-	-	-
Redeemable non-controlling interest	19,846	21,400	21,400	-	-	-
Non-controlling interests put options	10,469	12,332	1,583	7,583	1,583	1,583
	\$ 199,616	\$ 211,312	\$ 94,270	\$ 18,546	\$ 34,431	\$ 64,065

The Company's liquidity requirements are met through the cash generated from operations. Management monitors and manages its liquidity risk through regular monitoring of its financial liabilities against the constraints of its available financial assets.

(c) Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk can be heightened from exposure to a single customer or to several customers that have similar qualities and characteristics. The impact of the Pandemic has potentially increased this risk from exposure to customer liquidity risks. The Company's exposure to credit risk is primarily related to cash and cash equivalents held with financial institutions and the carrying value of its trade, accrued and other receivables. The Company is subject to a concentration of credit risk as 23.9% (December 31, 2019 – 20.3%) of trade receivables is from its three largest customers. The Company continuously evaluates the financial condition and credit worthiness of all customers and potential customers in order to mitigate such risk. In the event that losses do occur, all impairments are recognized in the profit and loss.

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20. FINANCIAL INSTRUMENTS (continued)

(d) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise four types of risk: interest rate risk, currency risk, commodity price risk and other price risk. The Company does not currently have any significant direct exposure to currency risk, commodity price risk or other price risk. Management believes the risk faced by the Company with regard to market risk is an acceptable risk faced in the ordinary course of business. General economic conditions globally, including relative strength of the Canadian dollar may adversely affect the value of the Company's business and the value of its financial instruments.

(e) Interest rate risk

The Company is exposed to interest rate risk to the extent that the Credit facility bears interest based on prime rates. Based on outstanding amounts under the Credit facilities as March 31, 2020, a 1% movement in the prime rate would change the interest expense by approximately \$186 (2019 - \$165).

21. SEGMENTED INFORMATION

Mosaic's reportable business segments include strategic business units that offer different products and services but share similar economic characteristics and/or operate in similar geographic locations and represent those components of the Company that are evaluated regularly by the chief operating decision maker in assessing performance and allocating resources.

Mosaic has three reportable business segments:

- Infrastructure - consists of the business operations comprised of Bassi, Cedar, Place-Crete and SECON.
- Diversified - consists of the business operations comprised of Circle 5, Industrial Scaffold, Kendall's Supply, Mackow and Printing Unlimited.
- Energy - consists of the business operations comprised of Allied Cathodic and Remote Waste.

"Corporate" is used in the following segment tables is not a separate segment and is only presented to reconcile to the consolidated results. It consists of expenses incurred at the Company's head office. Mosaic evaluates each segment's performance based on operating income. Mosaic's method of calculating operating income may differ from that of other corporations and therefore may not be comparable to measures utilized by them.

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21. SEGMENTED INFORMATION (continued)

For the three months ended March 31, 2020	Infra- structure	Diversified	Energy	Corporate	Total
Revenue	\$ 47,968	\$ 27,667	\$ 2,881	\$ -	\$ 78,516
Operating expenses	44,628	24,426	2,580	1,205	72,839
	3,340	3,241	301	(1,205)	5,677
Amortization:					
Property, plant and equipment	461	709	184	4	1,358
Leased assets	599	721	280	29	1,629
Intangible assets	853	1,058	-	-	1,911
Loss (gain) on disposal of property and equipment	30	(11)	-	(2)	17
Gain on termination of lease obligations	-	(2)	(46)	-	(48)
Equity-based compensation	-	-	-	197	197
Operating income (loss)	1,397	765	(117)	(1,433)	613
Net finance costs	177	231	35	1,629	2,072
Foreign exchange loss (gain)	36	(1,420)	-	-	(1,384)
Share of joint venture income	-	-	-	(58)	(58)
Fair value adjustment	231	347	-	(3,220)	(2,642)
Income (loss) before taxes	953	1,608	(152)	216	2,625
Provision for income tax:					
Current	3	61	-	-	64
Deferred (reduction)	95	(1,025)	(43)	(148)	(1,121)
	98	(964)	(43)	(148)	(1,057)
Net income (loss)	\$ 855	\$ 2,572	\$ (109)	\$ 364	\$ 3,682
Purchase of property, plant and equipment	\$ 469	\$ 581	\$ 48	\$ -	\$ 1,098
For the three months ended March 31, 2019	Infra- structure	Diversified	Energy	Corporate	Total
Revenue	\$ 55,135	\$ 25,895	\$ 3,702	\$ -	\$ 84,732
Operating expenses	51,543	22,204	3,204	1,361	78,312
	3,592	3,691	498	(1,361)	6,420
Amortization:					
Property, plant and equipment	524	656	236	3	1,419
Leased assets	469	699	251	22	1,441
Intangible assets	1,407	1,483	197	-	3,087
Loss (gain) on disposal of property and equipment	15	(24)	(80)	22	(67)
Gain on termination of lease obligations	(28)	-	-	-	(28)
Equity-based compensation	-	-	-	220	220
Operating income (loss)	1,205	877	(106)	(1,628)	348
Net finance costs	270	271	54	1,767	2,362
Foreign exchange loss	27	258	-	-	285
Share of joint venture loss	-	-	-	18	18
Fair value adjustment	221	(603)	-	2,602	2,220
Income (loss) before taxes	687	951	(160)	(6,015)	(4,537)
Provision for income tax:					
Current	4	86	-	(7)	83
Deferred (reduction)	(385)	(478)	(72)	(192)	(1,127)
	(381)	(392)	(72)	(199)	(1,044)
Net income (loss)	\$ 1,068	\$ 1,343	\$ (88)	\$ (5,816)	\$ (3,493)
Purchase of property, plant and equipment	\$ 421	\$ 105	\$ 14	\$ 3	\$ 543

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21. SEGMENTED INFORMATION (continued)

As at March 31, 2020	Infra- structure	Diversified	Energy	Corporate	Total
Total assets	\$ 139,468	\$ 134,212	\$ 11,246	\$ 26,290	\$ 311,216
Total liabilities	\$ 60,385	\$ 32,966	\$ 3,332	\$ 108,120	\$ 204,803

As at December 31, 2019	Infra- structure	Diversified	Energy	Corporate	Total
Total assets	\$ 144,840	\$ 132,565	\$ 11,964	\$ 15,974	\$ 305,343
Total liabilities	\$ 63,894	\$ 33,387	\$ 3,218	\$ 98,785	\$ 199,284

22. SUBSEQUENT EVENTS

(a) Common share dividend policy

On April 8, 2020, the Company indefinitely suspended its common share dividend policy.

(b) Printing Unlimited

As a result of the severe flooding in Fort McMurray, Alberta, Mosaic's subsidiary Printing Unlimited's physical operations stopped on April 27, 2020 and remain closed as of May 6, 2020. Based on indirect evidence, we believe the premises which houses Printing Unlimited's operational assets has suffered significant damage, however the extent of damage to equipment and premises is not known at this time.